



May 13, 2025

To Our Valued Customers,

As stated in our notification dated April 28, 2025, regarding tariffs, Henkel remains committed to aligning our approach with market development and maintaining transparency in all related communications.

Regarding the recent developments announced concerning China tariffs, we will revise our cost adjustment tariff pass-through on all impacted products for orders received and/or shipped on or after June 1, 2025.

We continue to closely monitor the situation and are prepared to make further adjustments as needed in response to the evolving trade policies.

The timely implementation and revocation of tariff-related surcharges demonstrate our continued commitment to a transparent approach to tariffs.

We have included updated information. Based on our customers' feedback, we understand that many prefer a price increase over a surcharge, and we will implement this as the preferred method. However, if you have a strong preference for a surcharge solution, we can still offer that. Please contact us accordingly.

Thank you for your continued partnership and collaboration

Sincerely,

A handwritten signature in black ink, appearing to read "Matt", followed by a long, horizontal, slightly wavy line that ends in a small hook.

Matt Canning
Vice President